Massport Board Meeting – September 10, 2026

Public Comment

- Comment regarding lack of health insurance for workers at Logan (x3)
- Comment regarding ICE activities at Hanscom Field (x3)

Approval of Minutes from July 15, 2026 Board meeting

Chair's comments

- Welcome new Board member Taidgh McClory
- Sean O'Brien appointed to third term by Governor Healey

Report of CEO/Aviation Director update

- Matt Elia – new airport director in Worcester
- 4.2 million passengers at Logan in July (record)
- Strong numbers at Worcester also – July/August up 6% from last year; building overflow lot
- Jet operations at Hanscom up 13% for the month of July (up 11% calendar year to date)
- Passenger service to Nantucket and Martha's Vineyard from Hanscom (Tradewinds)
- Logan – new nonstop service to Guadalajara, Mexico
- Dave's Hot Chicken opens at Logan; JetBlue opens new lounge
- Massachusetts Lodging Association, Big Brothers/Big Sisters, 9/11 commemoration (Government and Community Relations activity)
- EMAS installation on R9/27 – third EMAS system at Logan – Runway will be open by Thanksgiving; experiencing delays during closure; blast deflector allows FAA to use the runway for departures when wind/weather cooperate
- Framingham remote terminal – 17,000 passengers since June 1; 21,000 tickets sold; average load factor is 44%; 99% airside drop-off success rate
- Braintree is "very excited" for their remote terminal

HR, Diversity and Compensation

- Election of Chair – Patricia Jacobs automatically nominated (unanimously elected)
- Election of Vice Chair – Sean O'Brien automatically nominated (unanimously elected)
- Designation of Committees/Committee Members/Committee Chairs and Vice Chairs – same as currently
- CEO Performance Review – potential compensation adjustment -
    - Logan – second best year re: passenger volume

    - 480,000 cruise passengers
    - JD Power – 10th best airport
    - $1.4 billion in revenue; 48% contribution ($107 million net contribution)
    - Terminal C redevelopment plan; remote terminals; Strategic Plan implementation; Cruiseport investments
    - New international destinations; Harbor Loop ferry; Uber/Lyft agreement; Hanscom as an R and D hub
    - Visible improvements in customer service; improved dining options
    - AA bond ratings; PILOT agreement with Winthrop (15-year agreement)
    - Modern workforce and improved culture
    - Climate – SAF tax credit; electrifying away diesel; Worcester solar project; Tree Eastie partnership
    - Showcasing Greater Boston – FIFA, Sail Boston, USS Massachusetts commissioning
    - Selected North Jetty development partner; Fidelity in Fish Pier; placemaking activities
    - Government and Community Relations – invested $260 million in communities
    - Safety, Security, and Operational readiness
    - Recommendation - 6% increase to base salary; 10% bonus – approved

Safety and Security

- Massport represented at National Transportation Security forum in Washington, DC
- Strengthen fuel disruption readiness

Facilities and Construction

- Geneva Street Gas Regulator easement – give National Grid an easement to meet DPU safety requirements
- TERC Program – terminal E to C roadway – amendment to parking freeze allowed 5000 additional parking spaces granted in 2017; reduced to 2900 spaces (10 stories to 6 stories)
    - Improve customer experience and terminal access
    - Prepare for 53.5 million passengers
    - Revenue parking for 1800+ vehicles
    - 15-day detour (September 14-29) to do construction work
- Predictive Maintenance Program

Audit and Finance

- Rental Car Lease Agreement
    - Allows premium spots – 48 spaces – pay a license fee per space – new revenue stream
    - Two year program
- Building 5 lease agreement (Worcester airport)
    - 40-year lease just ended; ground and facility rent – $3000/year to over $180,000/year
- Snowplowing and Removal – Conley Terminal
    - Budgeted for 27.2 inches of snow; got 60 inches of snow last year
    - Authorize $3 million for snow removal
- Rates and Charges Reconciliation – regulated by FAA; can't generate a profit; have to consult with airlines; must be fair and reasonable; will recover $607 million this year; number of passengers affects how much they can recover
    - Airlines getting a credit
    - Rental cars getting a credit